## **Balance Sheets**

## Fiscal Year ended March 31, 2023

| Fiscal Year ended March 31, 2023 (unit Yen)               |                 |  |                 |
|---|-----------------|--|-----------------|
| Assets  |                 | Liabilities                                    |                 |
| [Current assets]  | [2,320,475,042] | [ Current liabilities]                         | [851,247,699]   |
| Cash  | 155,368         | Accounts payable for construction contracts    | 501,884,016     |
| Deposits  | 719,926,300     | Accounts payable – other                       | 41,377,191      |
| Accounts receivable from completed construction contracts | 938,680,559     | Accrued expenses                               | 8,720,000       |
| Accounts receivable-other                                 | 50,757,532      | Income taxes payable                           | 41,833,100      |
| Construction in progress                                  | 600,966,074     | Advances received on construction contracts in | 175,752,776     |
| Short-term loans receivable                               | 877,400         | Deposits received                              | 4,695,876       |
| Suspense payments   | 17,760          | Accrued consumption taxes                      | 17,575,400      |
| Prepaid expenses  | 6,599,776       | Advance received                               | 17,421,000      |
| Operational funds   | 1,143,043       | Accounts payable – trade                       | 35,988,340      |
| Accounts receivable-trade                                 | 1,199,430       | Provision for bonuses                          | 6,000,000       |
| Advances paid   | 151,800         | Total liabilities                              | 851,247,699     |
| [Non-current assets]                                      | [99,501,672]    |  |                 |
| (Property, plant and equipment)                           | (24,261,062)    |  |                 |
| Buildings   | 13,756,795      | Net assets                                     |                 |
| Machinery and equipment                                   | 3,733,000       | [Shareholders' equity]                         | [1,568,729,015] |
| Vehcles   | 15,757,575      | Capital stock                                  | 33,000,000      |
| Tools, furniture and fixtures                             | 34,570,120      | (Retained earnings)                            | (1,535,729,015) |
| Accumulated depreciation                                  | -44,349,662     | Legal retained earnings                        | 9,000,000       |
| Land  | 793,234         | Other retained earnings                        | 1,526,729,015   |
| (Intangible assets)                                       | (12,196,336)    | General reserve                                | 60,000,000      |
| Software  | 12,196,335      | Retained earnings brought forward              | 1,466,729,015   |
| Telephone subscription right                              | 1               |  |                 |
| (Investments and other assets)                            | (63,044,274)    |  |                 |
| Investment securities                                     | 10,000,000      |  |                 |
| Guarantee deposits  | 16,867,516      |  |                 |
| Lease deposits  | 11,051,480      |  |                 |
| Golf club membership                                      | 14,619,000      |  |                 |
|   | 1               |  |                 |
| Long-term prepaid expenses                                | 3,393,729       |  |                 |
| Long-term prepaid expenses  Deferred tax assets           |                 | Total net assets                               | 1,568,729,015   |

(unit Yen)